


# RECLAMATION

*Managing Water in the West*

**Reclamation Meeting on  
*Managing For Excellence*  
Breakout Session:  
Project Management**

Salt Lake City, UT  
September 19-20, 2006



U.S. Department of the Interior  
Bureau of Reclamation

## Project Management

### Overall Objectives

- Examine agency & industry practices
- Consider improvements to Reclamation's project management for construction-type projects, from inception to O&M
- If necessary, develop policies and guidance to ensure effective implementation of project management practices

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## Action Items 20-23: Project Management

### Specific Objectives

Action Item 20: Identify and implement a project management process for all construction projects.

Action Item 21: Assess merit of a comprehensive and structured project management process from project inception through the planning and construction, and operations.

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## Action Items 20-23: Project Management

### Specific Objectives (cont.)

Action Item 22: Based on results of action items 20-21, develop comprehensive, structured project management process and related policies, directives and standards, and guidance.

Action Item 23: Develop a training program for all personnel with project management responsibilities to address:

- Existing project management tools
- New processes
- Decision-making
- Stakeholder relations
- Difference between project and program management

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## Action Items 20-23: Project Management

### Progress to Date: Phase I (Today's Practices)

- Identified a Project Management Standard
  - PMI®, PMBOK®
- Surveying Reclamation's Practices & Experiences
- Surveying Peer Industry Practices & Experiences
- Identifying Potential Areas for Improvement
- Drafted a report of findings
- Made draft report available for public review
  - “Status of Project Management in Reclamation”

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## Action Items 20-23: Project Management

### Progress to Date: Phase II – Implementation

- Identified Implementation alternatives
- Identified criteria for evaluating the alternatives

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## Action Items 20-23: Project Management

### Next Steps

- Phase I
  - Complete Surveys and Stakeholder Input
  - Address Comments Draft Report
  - Complete Final Report
- Phase II – Implementation Recommendations
  - Complete evaluation of implementation alternatives
  - Draft Project Management Policy Statement
  - Draft Project Management Directive and Standards
  - Training

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## Action Items 20-23: Project Management

### Questions, Discussions & Feedback

- <http://www.usbr.gov/excellence>
  - For Draft Documents to Review
  - For Comments Anytime
- Feedback Forms
- Email: [excellence@do.usbr.gov](mailto:excellence@do.usbr.gov)

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